Statement of Compensation Required Pursuant To the Public Sector Compensation Disclosure Act

University of King's College

Year ended March 31, 2021



KPMG LLP 1959 Upper Water Street, Suite 1000 Halifax NS B3J 3N2 Canada Tel 902-492-6000 Fax 902-492-1307

INDEPENDENT AUDITORS' REPORT

To the Board of Governors of the University of King's College

Opinion

We have audited the Statement of Compensation Required Pursuant to the Public Sector Compensation Disclosure Act for the University of King's College (the "Entity") for the year ended March 31, 2021 and notes. (Hereinafter referred to as the "statement").

In our opinion, the accompanying statement for the year ended March 31, 2021 is prepared, in all material respects, in accordance with the financial reporting provisions in section 3 of the Public Sector Compensation Disclosure Act dated December 10, 2010.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Statement" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the statement in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Financial Reporting Framework

We draw attention to the Basis of Reporting note in the statement, which describes the applicable financial reporting framework and the purpose of the statement.

The statement is prepared to meet the requirements of the Public Sector Compensation Disclosure Act dated December 10, 2010. As a result, the statement may not be suitable for another purpose.

Our opinion is not modified in respect of this matter.



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Responsibilities of Management and Those Charged with Governance for the Statement

Management is responsible for the preparation of the statement in accordance with the financial reporting provisions in section 3 of the Public Sector Compensation Disclosure Act dated December 10, 2010. This includes determining that the applicable financial reporting framework is an acceptable basis for the preparation of the statement in the circumstances, and for such internal control as management determines is necessary to enable the preparation of a statement that is free from material misstatement, whether due to fraud or error.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Statement

Our objectives are to obtain reasonable assurance about whether the statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the schedule.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the statement, whether
 due to fraud or error, design and perform audit procedures responsive to those
 risks, and obtain audit evidence that is sufficient and appropriate to provide a basis
 for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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 Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

Chartered Professional Accountants

KPMG LLP

Halifax, Canada June 24, 2021

UNIVERSITY OF KING'S COLLEGE

Statement of Compensation for the Public Sector Compensation Disclosure Act

Year Ended March 31, 2021

Section 3 of the *Public Sector Compensation Disclosure Act* of the Province of Nova Scotia requires public sector bodies to publicly disclose the amount of compensation it pays or provides, directly or indirectly, to any person in the fiscal year if the amount of compensation to that person is one hundred thousand dollars or more including compensation paid to, or for the benefit of, each of its board members, officers, employees, contractors and consultants.

For the year ended March 31, 2021, the following board members, officers and employees received compensation of \$100,000 or more:

Abbott, Adriane 134,006 Barker, Roberta 126,316 Boos, Stephen 157,104 Brandes, Daniel 118,290 Chalmers, Patricia 102,104 Clift, Sarah 110,118 Curran, Thomas 156,072 Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 S	Last Name, First Name	Compensation Paid (\$)
Boos, Stephen 157,104 Brandes, Daniel 118,290 Chalmers, Patricia 102,104 Cliff, Sarah 110,118 Curran, Thomas 156,072 Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kims 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554	Abbott, Adriane	134,006
Brandes, Daniel 118,290 Chalmers, Patricia 102,104 Clift, Sarah 110,118 Curran, Thomas 156,072 Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,732	Barker, Roberta	126,316
Chalmers, Patricia 102,104 Cliff, Sarah 110,118 Curran, Thomas 156,072 Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maltzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 <td>Boos, Stephen</td> <td>157,104</td>	Boos, Stephen	157,104
Cliff, Sarah 110,118 Curran, Thomas 156,072 Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587 <td>Brandes, Daniel</td> <td>118,290</td>	Brandes, Daniel	118,290
Curran, Thomas 156,072 Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred	Chalmers, Patricia	102,104
Currie, Timothy 127,014 Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Clift, Sarah	110,118
Dakin, Pauline 105,323 Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Curran, Thomas	156,072
Dodd, Susan 137,038 Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 122,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Currie, Timothy	127,014
Elson, Christopher 140,876 Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Dakin, Pauline	105,323
Frappier, Melanie 115,958 Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Dodd, Susan	137,038
Fraser, Kyle 134,006 Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Elson, Christopher	140,876
Glowacka, Dorota 157,997 Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Frappier, Melanie	115,958
Green, Julie 121,876 Jobb, Dean 144,325 Kierans, Kenneth 122,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Fraser, Kyle	134,006
Jobb, Dean 144,325 Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Glowacka, Dorota	157,997
Kierans, Kenneth 124,467 Kierans, Kim 105,552 Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Green, Julie	121,876
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Kow, Simon 129,103 Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Kierans, Kenneth	124,467
Lahey, William 211,087 Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Kierans, Kim	105,552
Maitzen, Rohan 143,813 McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Kow, Simon	129,103
McOuat, Gordon 165,457 Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, lan 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Lahey, William	211,087
Morris, Kathryn 110,430 Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Maitzen, Rohan	143,813
Newhook, Susan 125,774 O'Brien, Peter 138,717 Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, lan 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	McOuat, Gordon	165,457
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Penny, Laura 115,566 Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Newhook, Susan	125,774
Robertson, Neil 107,409 Sands, Bonnie 147,408 Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	O'Brien, Peter	138,717
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Snobelen, Stephen 131,554 Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Robertson, Neil	107,409
Stewart, Ian 123,752 Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Sands, Bonnie	147,408
Swick, David 123,738 Tailleur, Terra 107,394 Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Snobelen, Stephen	131,554
Tailleur, Terra107,394Toughill, Kelly138,529Vallance-Jones, Fred146,587	Stewart, lan	123,752
Toughill, Kelly 138,529 Vallance-Jones, Fred 146,587	Swick, David	123,738
Vallance-Jones, Fred 146,587	Tailleur, Terra	107,394
,	Toughill, Kelly	138,529
Wagschal, lan 119,033	Vallance-Jones, Fred	146,587
	Wagschal, lan	119,033

UNIVERSITY OF KING'S COLLEGE

Notes to Statement of Compensation for the Public Sector Compensation Disclosure Act Year Ended March 31, 2021

Basis of Reporting

This statement has been prepared by the University of King's College, a public sector body, required to report compensation information pursuant to the Public Sector Compensation Disclosure Act dated December 10, 2010 (the "Act") of the Province of Nova Scotia.

The management of the University of King's College is responsible for the preparation of this statement in accordance with the Act.

Section 4 of the Act requires that the information reported in this statement be disclosed in the body of the audited financial statements of the University of King's College or in a statement prepared for the purposes of the Act and certified by its auditors.

Compensation

Section 2(b) of the Act defines compensation as the total amount or value of all cash and non-cash salary, wages, payments, allowances, bonuses, commissions and perquisites, other than a pension, pursuant to any arrangement, including an employment contract, and includes, without restricting the generality of the foregoing,

- all overtime payments, retirement or severance payments, lump-sum payments and vacation payouts,
- (ii) the value of loan or loan-interest obligations that have been extinguished and of imputed-interest benefits from loans.
- (iii) long-term incentive plan earnings and payouts,
- (iv) the value of the benefit derived from vehicles or allowances with respect to vehicles,
- (v) the value of the benefit derived from living accommodation provided or any subsidy with respect to living accommodation,
- (vi) payments made for exceptional benefits not provided to the majority of employees,
- (vii) payments for memberships in recreational clubs or organizations, and
- (viii) the value of any other payment or benefit prescribed in the regulations.